



9M09 Results

13 November 2009

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9M09 Highlights

- **Continued outperformance in advertising (9M09 -25.2% vs. 1H09 -28.4%) vs. market, based on leadership of the Press and positioning in Internet:**
 - Press: regional press advertising -25.8% and ABC -22.9% vs. -28.0% market¹
 - Internet: advertising +25.8% vs. +2.6% market¹
- **EBITDA ex non-recurring costs €18.7m close to levels of 9M08 (€20.7m) based on cost reduction efforts (€-81.5m; -13.2%):**
 - Impact of the fall in advertising revenues €-65.5m
 - Continuing cost reduction: ex non-recurring costs €-81.5m (-13.2%)
 - Increased savings in personnel expenses: 9M09 -10.1% vs. 1H09 -8.7% and reduction in central corporate costs (EBITDA Corporate and others 9M09 €+5.7m)
 - Non-recurring costs €-35.8m due to restructuring measures, mainly at ABC (1H09)
- **Bringing out the value of Audiovisual: EBITDA ex non-rec. costs improves €+9.3m.** Agreement with Viacom for Regional DTT and increased efficiency at Radio with license awards
- **Internet positioning:** growth in monthly unique users (+13%² m.u.u. Oct09): ABC.es (+92% YoY, 6x vs. competitors. Online hemerotheque launch) and Pisos.com top #3 (+165% YoY)
- **Placing of 5.1% in TL5** generates capital gains before taxes of €70.1m, reinforcing the sound financial position of VOC (net financial debt €-45.4m, cash of €138.1m)

Detail of recurring EBITDA 9M09 vs. 9M08

| €m | 9M09 | 9M08 | Abs Var |
|--------------------------------|---------------|-------------|---------------|
| Print Media | 16.2 | 26.3 | (10.1) |
| Audiovisual | 7.3 | (1.9) | 9.3 |
| Internet | (2.7) | 2.3 | (5.0) |
| Other Businesses | 9.5 | 11.3 | (1.9) |
| Corporate and Others | (11.6) | (17.3) | 5.7 |
| EBITDA ex non rec costs | 18.7 | 20.7 | (2.0) |
| Non recurring costs | (35.8) | (13.2) | 22.6 |
| Reported EBITDA | (17.1) | 7.4 | (24.6) |

² Note 1. i2p Arce Media report 9M09 Note 2. monthly unique users according to ranking Nielsen NetView Oct09

Highlights: Print Media and Audiovisual

- **Print Media: improved performance in circulation and advertising, with strict cost controls (9M09 costs ex non-recurring -12.1%)**
 - Regional Press reinforces its dominant position: market share circulation 9M09 26.1%¹ vs. 9M08 25.9% and advertising outperforming the market (9M09 -25.8% vs. market -28.0%² and 1H09 -27.8%). Reduction of recurring costs €-18.5m, (9M09 -8.6% vs. 1H09 -8.4%)
 - ABC only daily to increase circulation (9M09 +2.6%¹ vs. market -10.9%) with less add-ons expenses (9M09 -14.6% vs. 1H09 -9.9%) and closing gap vs. #2 to 30,314 copies in Sep09. Continued improvement in advertising 9M09 -22.9% vs. market -28.0%² and 1H09 -26.7%
 - Qué!: despite fall in advertising, negative EBITDA ex-non recurring costs is reduced by €+5.5m
- **Audiovisual: increasing efficiency, EBITDA ex non-recurring €+9.3m (costs ex non-rec. 9M09 -19.6%)**
 - Local and Regional TV: EBITDA ex non-recurring €+5.3m. Implementation of Viacom agreement (Oct09)
 - National DTT: Disney Channel leading thematic channel on DTT (3.6%³). Viable business model: positive EBITDA €1.9m 9M09, up €+2.8m vs. 9M08
 - Radio: EBITDA ex non-recurring improves €+3.1m due to cost savings. New licenses awarded: 3 in Madrid, 2 in Castilla La Mancha and 3 in Extremadura
 - Content: optimization of the business allows part of revenue decline to be absorbed. Improvement in EBITDA margin ex non-recurring to 23.5% (+2.8 p.p. vs. 9M08)

Note 1: OJD 9M09 vs. 9M08. 2009 data not audited. National market data ex ABC and Público for comparative purposes.

3 Note 2: i2p Arce Media report 9M09 for press. Note 3: TNS Sofres Sep09.

Highlights: Internet

- **Internet: Continues increasing of advertising at double digit rate (9M09 +25.8% vs. 1H09 +21.9%) vs. almost flat market (+2.6%¹). Internet means 9% of VOC's total advertising income (+4 p.p. vs. 9M08)**
 - Advertising: Digital Editions +25.4% and Classified +44.8%
- **VOC maintains growth in unique monthly users according to Nielsen² (+13% m.u.u. Oct09), throughout its business areas (Digital Editions, Directories and Classified):**
 - ABC.es (+92% m.u.u. YoY, x6 vs. competitors). Online hemerotheque launch. Catches up on the leader and gains market share among the top #3 (+8 p.p. 23% share Oct09 vs 15% in Oct08)
 - Pisos.com: reaches top #3 with 0.9m of m.u.u. in less than a year with growth way above its category (+165% YoY vs. category +15% YoY)
 - 11870.com: leisure business and directories positioning. Reaches 0.8m m.u.u. (+110% YoY)



9M09 Results

Consolidated Profit and Loss Account 9M09

| €m | IFRS | | |
|---|----------------|----------------|----------------|
| | 9M09 | 9M08 | Var % |
| Circulation revenues | 206.6 | 203.7 | 1.4% |
| Advertising revenues | 194.3 | 259.8 | (25.2%) |
| Other revenues | 152.7 | 173.5 | (12.0%) |
| Total Revenue | 553.6 | 637.1 | (13.1%) |
| EBITDA | (17.1) | 7.4 | (330.7%) |
| Deprec. & Amortization | (34.0) | (37.0) | (8.1%) |
| Net gains disposal of fixed assets | 22.2 | 29.9 | (25.7%) |
| EBIT | (28.9) | 0.4 | n.r. |
| Impairment of intangible assets | 0.0 | (85.0) | (100.0%) |
| Equity accounted income | 0.9 | 11.5 | (92.1%) |
| Net financial income | 6.1 | (5.5) | 209.9% |
| Net gains disposal non-cur. assets | 69.6 | 147.2 | (52.7%) |
| Profit Before Taxes | 47.8 | 68.5 | (30.3%) |
| Corporation tax | (0.0) | 8.6 | (100.1%) |
| Net profit for the year | 47.7 | 77.2 | (38.1%) |
| Minority interests | (0.6) | (3.4) | 83.4% |
| Net profit for the Dominant | 47.2 | 73.7 | (36.0%) |
| Operating Exp. Ex non rec. costs¹ | (534.9) | (616.4) | (13.2%) |
| EBITDA ex-non recurring costs | 18.7 | 20.7 | (9.5%) |

Note 1: excluding amortization

- Revenues €553.6m:
 - Circulation revenues (+1.4%): ABC (+12.4%), and Regional Press (+0.5%)
 - Advertising (-25.2% vs. -28.4% 1H09): outperforming the market in Press and Internet
 - Other Revenues (-12.0%): lower activity in Content but better margins and divestment in B2B
- EBITDA €18.7m ex non-recurring (€-17.1m reported) vs. €20.7m 9M08
 - Impact of fall in advertising (€-65.5m)
 - Recurring operating expenses reduced by €-81.5m, -13.2%:
 - Reduction of personnel expenses 9M09 -10.1% vs. 1H09 -8.7%
 - Reduction of Corporate and Others costs: EBITDA €+5.7m
 - Non-recurring costs (€-35.8m)
- Sale of real estate: II stage of sale of ABC land (€21.4m)
- Positive net financial income €6.1m
- Pretax capital gains €70.1m from placing of 5.1% TL5
- Net profit €47.2m

Consolidated Balance Sheet at 30 September 2009

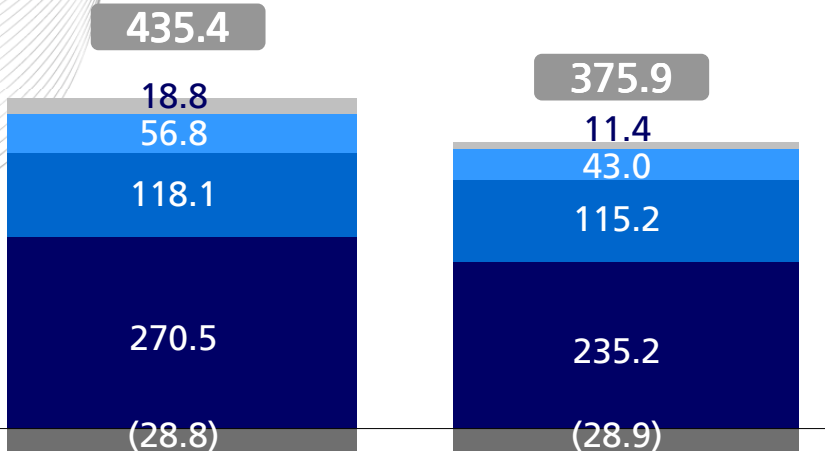
| | IFRS | | | IFRS | |
|-------------------------------|----------------|-------------------|---------------------------------------|----------------|-------------------|
| | 9M09 | 2008 ¹ | | 9M09 | 2008 ¹ |
| Non current assets | 682.0 | 766.8 | Equity of the parent co. | 469.5 | 484.8 |
| Intangible assets | 281.9 | 293.0 | | | |
| Property, plant and equipment | 224.2 | 215.0 | Total liabilities | 579.5 | 629.0 |
| Investments equity method | 22.7 | 19.1 | Gross Debt | 183.6 | 177.7 |
| Other non current assets | 153.2 | 239.7 | Other liabilities | 395.9 | 451.3 |
| Current assets | 367.0 | 347.0 | | | |
| Cash and cash equivalents | 138.1 | 85.1 | | | |
| Other current assets | 225.1 | 254.5 | | | |
| Assets held for sale | 3.7 | 7.4 | | | |
| Total Assets | 1,049.0 | 1,113.8 | Total Equity & Liabilities | 1,049.0 | 1,113.8 |

- Improvement in net financial debt to €-45.4m and strengthening of cash position to €138.1m:
 - Cash inflow in July from placing of 5.1% of TL5 (€95.3m)
 - Receipt of TL5 dividend of €10.8m in May 2009
 - Cash inflow in January from second stage of sale of ABC land (€25.1m)
 - Cash outflows corresponding to the restructuring plan started in 2008 and rise in financial debt due to booking of compensation to be paid in the long term under the ABC restructuring plan
 - Cash outflows due to business operations: cash out flow from CAPEX €33.4m
 - Non-organic growth: increase of stake in Punto Radio to 83.2%, acquisition of stake in 11870.com and other purchase of minorities

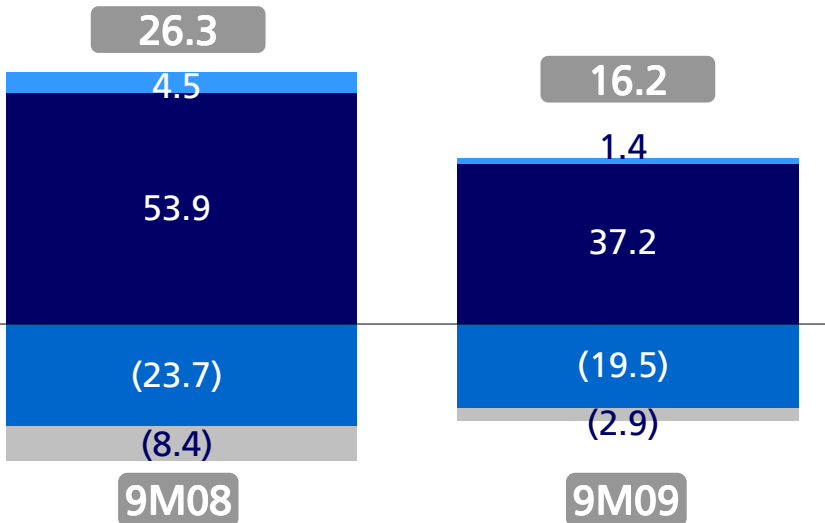
Print Media

Revenues

(€ m)



EBITDA ex non rec. costs



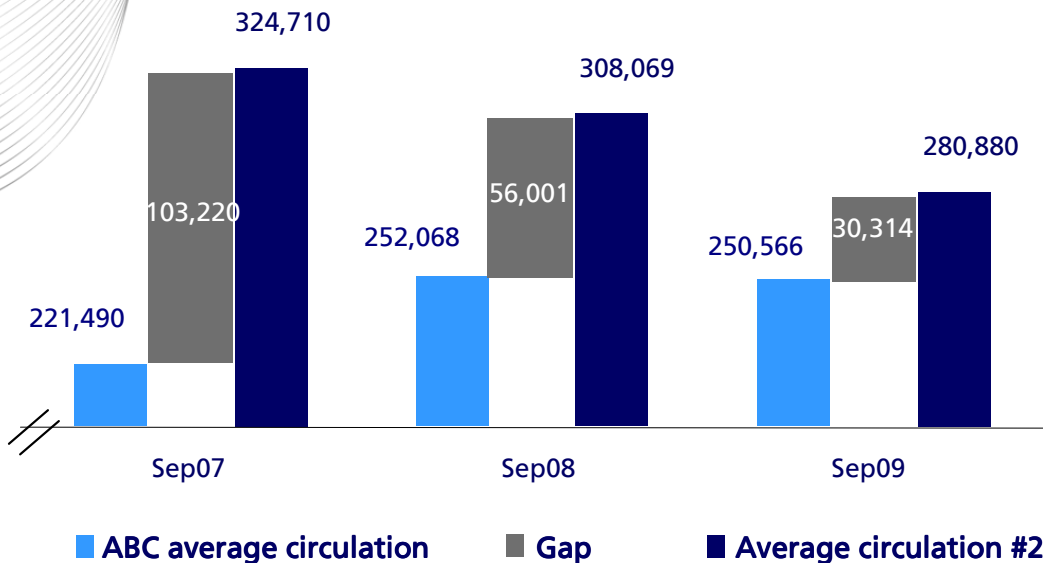
■ Regional Pr. ■ National Pr. ■ Suppl. & Mag. ■ Free Press ■ Adjust.

Highlights

- Leadership in press circulation: increase in market share of Regional Press (9M09 26.1% vs. 9M08 25.9%). ABC only daily to grow circulation in 9M09 (+2.6% vs. market -10.9%)
- Revenues €375.9m:
 - Circulation revenues(+1.2%): significant performance from ABC (+12.4%) based on rise in circulation and cover price. Regional Press (+0.5%), increase in cover prices. Suppl. & Magazines (-14.6%) because divestment in corporate magazines and Motor 16 (proforma +1,6%)
 - Advertising revenues: Regional Press (9M09 -25.8% vs. -27.8% 1H09) and ABC (9M09 -22.9% vs. 1H09 -26.7%) lower fall than market¹ 9M09 -28.0%. Supplements 9M09 -33.3% vs. market¹ 9M09 -37.6%
- EBITDA ex non-recurring costs €16.2m (reported €-16.5m)
 - Regional Press (€37.2m ex non rec.): cost reduction (€-18.5m ex non rec.) mitigates impact of advertising. Cut in personnel expenses -11.1% ex non-recurring costs
 - ABC: reduces negative EBITDA (ex non-rec. costs €+4.2m) based on circulation and first cost savings (personnel ex non-rec. 9M09 -14.0%. vs. 1H09 -8.8%, and lower add-ons expenses 9M09 -14.6% vs. 1H09 -9.9%). Non-recurring restructuring costs 9M09 €-27.4m (1H09)
 - Suppl. and Magazines €1.4m ex non-rec.: fall in revenues partly absorbed by cost efficiency
 - Free Press: improvement in EBITDA ex non-rec. €+5.5m due to reduction in ex non recurring costs -47.5%

Continued growth of ABC circulation

ABC monthly circulation vs. top #2 Sep 07/09



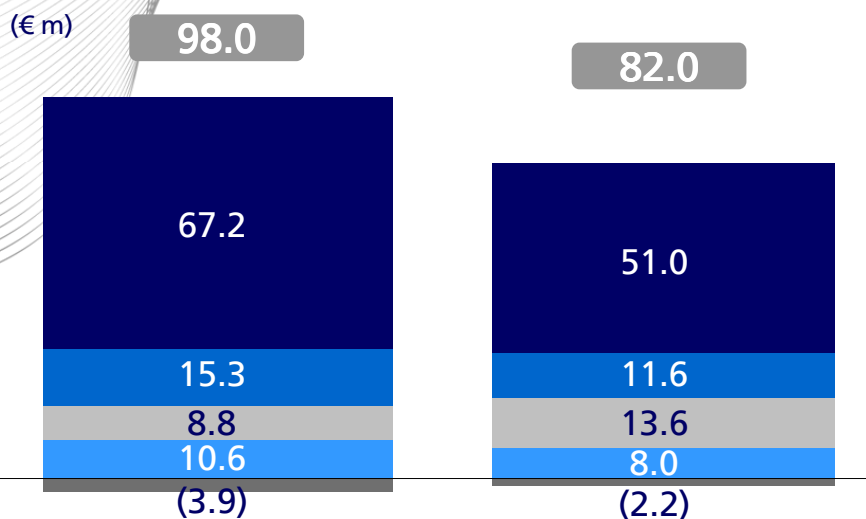
Accumulated average circulation Jan-Sep ABC vs. national press market¹

| | Average Circulat. ABC | Var % YoY | |
|------|-----------------------|-----------|-----------------|
| | | ABC | National Market |
| 9M08 | 250,736 | 11.4% | -0.3% |
| 9M09 | 257,326 | 2.6% | -10.9% |

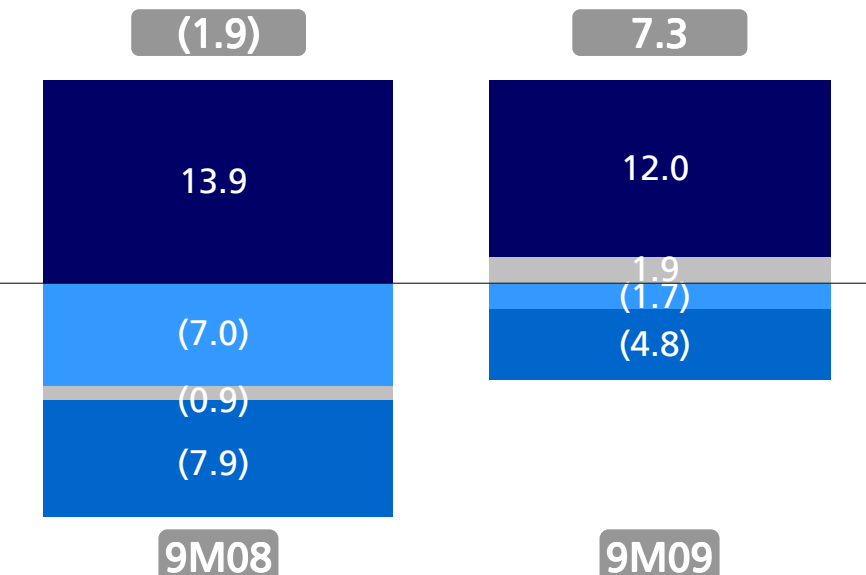
- ABC is the only national daily to increase circulation in 2009 (+2.6%), reducing by a third the distance to its most immediate competitor (gap vs. #2 in Sep09 30,314 copies vs. Sep07 103,220 copies)
- This positive performance is compatible with a cut in add-ons expenses (9M09 -14.6% vs. 1H09 -9.9%)
- ABC's growth vs. decline in national press market, in a context of high competition. Relative growth vs. market higher in ordinary sales:
 - Average circulation 9M09 of 257,326 copies (9M09 +2.6% vs. 9M08), vs. market¹ -10.9%
 - Ordinary sales 9M09 +2.6% vs. 9M08 compared with market decline¹ -11.3%

Audiovisual

Revenues



EBITDA ex non rec. costs



■ Local TV ■ National DTT ■ Radio ■ Content ■ Adjust.

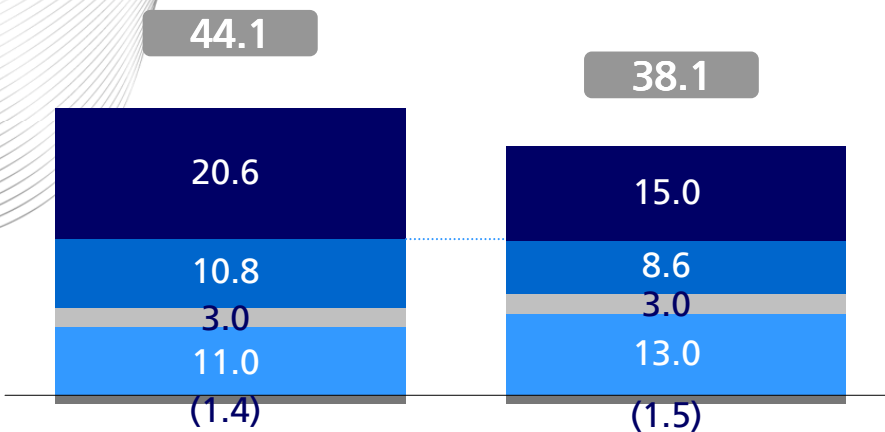
Highlights

- Disney Channel leading thematic channel in TNS Sofres ranking (Sep09 3.6%). DTT consumption up to share of 45.3% in Sep09, +27.9pp vs. Sep08 according to TNS Sofres
- Strategic agreement with Viacom for Regional DTT. Launch of new programming in Oct09
- Revenues €82.0m (-16.3%): impact of productions at Content (-24.0%), and decline in Local and Regional TV advertising, with slowdown in Radio (9M09 -26.6% vs. 1H09 -32.4%)
- EBITDA ex non-recurring costs improves €+9.3m due to continued cost savings (ex non-rec. -19.6%)
 - Local and Regional TV: costs halved, with EBITDA ex non-recurring costs €+5.3m
 - National DTT: viability of DTT business model, positive EBITDA €1.9m, an improvement of €+2.8m
 - Radio: reduction in negative EBITDA ex non-rec. €+3.1m. Increase in coverage: 3 new licenses in Madrid, 2 in C. La Mancha and 3 in Extremadura
 - Content: absorbing part of fall in revenues. EBITDA ex non-rec. €12.0m, increase of EBITDA margin ex non-rec. to 23.5% (+2.8 p.p. vs. 9M08)

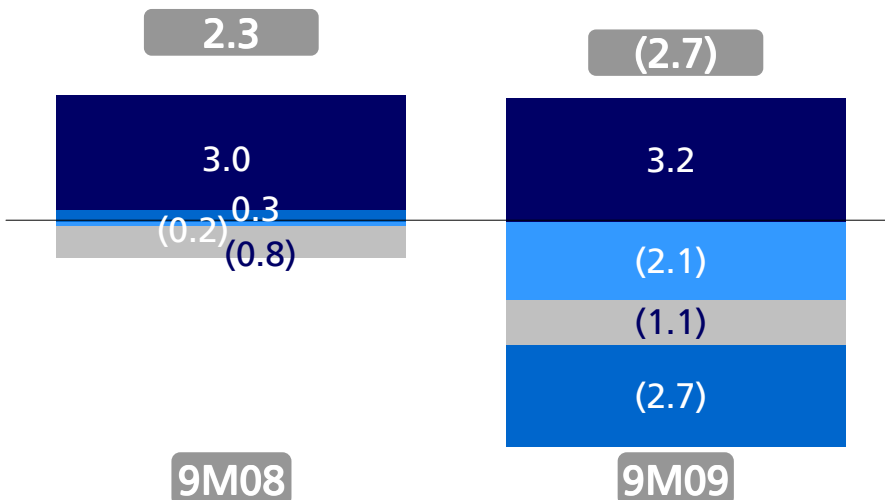
Internet

Revenues

(€ m)



EBITDA ex non rec. costs

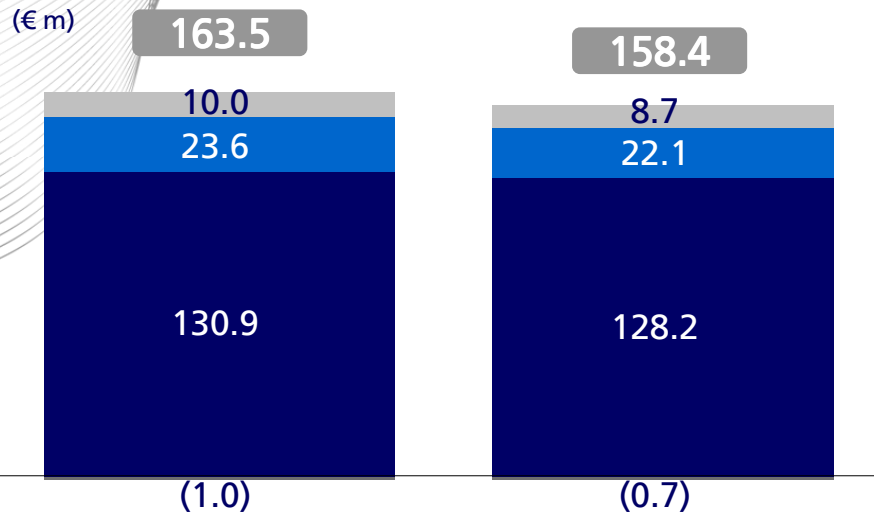


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- Internet positioning: audience growth (+13% monthly unique monthly users²), throughout its business areas (Digital Editions, Directories and Classified):
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 - Pisos.com: +165% YoY. Reaches top #3 and 0.9m of m.u.u. in less than a year with growth way above its category (+165% YoY vs. category + 15% YoY)
 - 11870.com: +110%. Reaches 0.8m m.u.u.
- Revenues €38.1m: descend influences by perimeter, proforma -1.1% (divestment in B2B).
 - Advertising revenues +25.8% compensates lesser activity in employment, real estate and automotive markets
- EBITDA ex non-recurring costs €-2.7m for strategic commitment in Classified and Digital Editions

Other Businesses

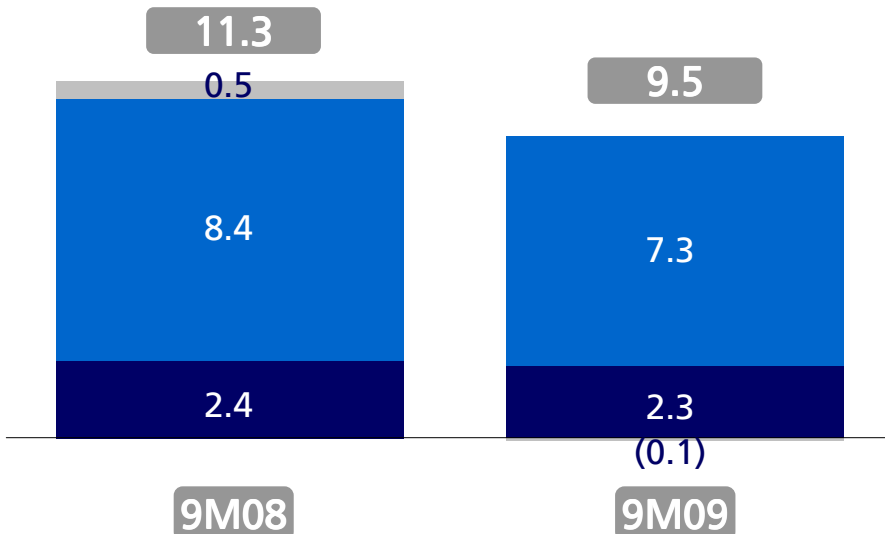
Revenues



Highlights

- Operating revenues €158.4m (-3.2%), reflecting the ties of the Printing and Distribution business to the Print Media area
- EBITDA ex non-recurring costs €9.5m:
 - Printing €7.3m ex non recurring costs: drop in Print Media activity compensated by efforts in costs
 - Distribution €2.3m: EBITDA ex non recurring costs is being maintained due to product diversification

EBITDA ex non rec. cost



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Thank You

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